

# Education Quarterly Reviews

Karatas, Ismail, and Akyuz, Hayri. (2021), Investigation of the Relationship Between the Two-Dimensional Self-Esteem Perceptions and Leadership Orientations of the Faculty of Sports Sciences Students. In: *Education Quarterly Reviews*, Vol.4, No.4, 492-505.

ISSN 2621-5799

DOI: 10.31014/aior.1993.04.04.410

The online version of this article can be found at: https://www.asianinstituteofresearch.org/

Published by:

The Asian Institute of Research

The *Education Quarterly Reviews* is an Open Access publication. It may be read, copied, and distributed free of charge according to the conditions of the Creative Commons Attribution 4.0 International license.

The Asian Institute of Research *Education Quarterly Reviews* is a peer-reviewed International Journal. The journal covers scholarly articles in the fields of education, linguistics, literature, educational theory, research, and methodologies, curriculum, elementary and secondary education, higher education, foreign language education, teaching and learning, teacher education, education of special groups, and other fields of study related to education. As the journal is Open Access, it ensures high visibility and the increase of citations for all research articles published. The *Education Quarterly Reviews* aims to facilitate scholarly work on recent theoretical and practical aspects of education.





# The Asian Institute of Research Education Quarterly Reviews

Vol.4, No.4, 2021: 492-505 ISSN 2621-5799 Copyright © The Author(s). All Rights Reserved DOI: 10.31014/aior.1993.04.04.410

# Investigation of the Relationship Between the Two-Dimensional Self-Esteem Perceptions and Leadership Orientations of the Faculty of Sports Sciences Students

Ismail Karatas<sup>1</sup>, Hayri Akyuz<sup>2</sup>

Correspondence: Ismail Karatas, Faculty of Sports Sciences, The University of Bayburt, Bayburt, Turkey. Tel: +90 542 233 83 34. E-mail: ismailkrts34@gmail.com

## Abstract

This research was carried out to investigate of the relationship between the two-dimensional self-esteem perceptions and leadership orientations of the students of the faculty of sports sciences. In this context, the relational survey model, which is consistent with the main purpose of the study, was used in this quantitative study. A total of 323 students, 125 females and 198 males at the Faculty of Sports Sciences of Bartin University constitute the sample of the research. Convenience sampling method, one of the non-probabilistic sampling approaches, was used in the selection of the research group. Questionnaire form was used as data collection tool and this form consisted of three parts. The first part includes the "Personal Information Form," the second part includes the "Two-Dimensional Self-Esteem: Self-Liking/Self-Competence Scale" and the third part includes the "Multidimensional Leadership Orientations Scale." The descriptive statistics of the raw data obtained through the questionnaire form were first calculated by considering the data type. Then, the reliability of the scales related to the obtained data were investigated, and the difference and correlation tests were used in the statistical evaluation. In this direction, it has been determined that there are significant correlations within the scope of age and family income level variables. However, there was no significant relationship within the scope of personal income level variable. On the other hand, it was found that there are significant differences in the scope of department and actively doing sports variables. However, it was observed that there were no significant differences in the scope of gender, grade, and place of residence variables. On the other hand, it was determined that there were positive and moderately significant correlations between the participants' scores of self-liking and political leadership, human resources leadership, charismatic leadership and structural leadership. In addition, it was found that there were positive and moderately significant correlations between the self-competence scores of the participants and the scores of political leadership, charismatic leadership and structural leadership. On the other hand, it was understood that there was a statistically significant positive and low-level correlation between the participants' self-competence scores and their human resources leadership scores. As a result, it can be said that as the selfesteem of the participants increases, their leadership orientation also increases. In this context, it can be said that increasing the self-esteem of the participants is an important concept in the context of leadership orientations.

Keywords: Self-Esteem, Leadership Orientation, Faculty of Sport Sciences

<sup>&</sup>lt;sup>1</sup> Faculty of Sports Sciences, The University of Bayburt, Bayburt, Turkey

<sup>&</sup>lt;sup>2</sup> Faculty of Sports Sciences, The University of Bartin, Bartin, Turkey

#### 1. Introduction

The self is explained as a structure formed by the combination of values, goals and ideals by revealing the individual's behavior styles (Ozoglu, 2019). According to Koknel (1982), the self is formed by the coming together of the individual's opinions about himself/herself. The self is a subjective part of personality and is each individual's self-evaluation of who they are. The person tries to get to know his/herself by seeking answers to questions such as what his/her purpose, what he/she can do and what he/she values. Therefore, the self includes all the characteristics, value judgments, thoughts, beliefs, abilities, possibilities, goals and expectations of the individual and represents an unstable structure.

In its most general sense, self-esteem is defined as the extent to which an individual evaluates himself/herself positively (Kagitcibasi, 2014). Self-esteem covers how the individual sees and evaluates himself/herself. That is, it constitutes the emotional side of the self-system. In addition, it is accepted that self-esteem is open to changes due to its relative natüre (Gelbal et al., 2010; Tufan, 1990). Yorukoglu (1985) explains self-esteem as a state of appreciation that emerges when the individual accepts the self-image that he/she has reached based on his/her self-evaluations.

According to Coopersmith (1967), self-esteem is based on the evaluations that an individual makes and maintains about himself/herself, and its foundations are laid in the early stages of life. He stated that this means an attitude of approval or disapproval, as well as related to how talented, important and valuable the individual sees himself or herself. On the other hand, according to Rosenberg, self-esteem includes positive or negative attitudes towards the self. However, two different connotations emerge for self-esteem. These are (Rosenberg, 1965):

**High self-esteem:** There is a view that the individual is good enough. The individual feels that he/she is a valuable person, accepts himself/herself as he/she is and respects himself/herself. This situation should not be perceived as individuals expecting any admiration from others or as individuals seeing themselves as superior to others. Individuals with high self-esteem are aware of their skills, capacities and deficiencies, recognize their own limits, and constantly seek change, development and success.

**Low self-esteem:** It expresses the feelings and attitudes of the individual towards his/her self such as rejection, dislike, abstention and dissatisfaction. Individuals with low self-esteem have less self-confidence and self-esteem than those with high self-esteem. They are often unaware of their own abilities and capacities.

Self-esteem affects people's daily functioning and the way they perform tasks. Some studies have shown that those with higher self-esteem perform better when tasked and can perform well under pressure in a high-intensity situation (Baumeister et al.,2003; Smith et al., 2007). Studies have determined that there is a similar relationship between self-esteem and sports performance. Studies on self-esteem and sports have shown that doing sports has a positive effect on self-esteem (Bowker, 2006; Collins et al., 2018; Slutzky and Simpkins, 2009). In line with all these researches, it can be stated that sports will positively affect the self-esteem of the individual and will help to cope with the problems in life.

The concept that forms the other area of our research is leadership. The origin of the word leader comes from the Anglo-Saxon etymology "laed" and means way, direction. The verb form of the word "laeden" means to travel. Therefore, the leader; it can be defined as the person who guides the journey and guides other passengers during the journey (Kets de Vries, 2001).

To share a more concrete definition of the concept of leadership, "Leadership; it is the privilege of taking responsibility for different levels of authority to manage the actions of others for the purposes of organizations. The leader should be able to take responsibility for all initiatives, regardless of successful or unsuccessful discrimination, influencing the actions of others under any circumstances and guiding them (Roberts, 1988). In this context, Yukl compiled some of the leadership definitions in the literature and listed them as follows. Accordingly, leadership (Yukl, 2010);

- "the directing of the actions taken by the group towards a common goal." (Hemphill and Coons, 1957)
- "it is an ascending influence within the organization and is more than a mechanical fit through routine instructions." (Katz and Kahn, 1978)
- "the process of directing the actions of a group working together to achieve a goal." (Rauch and Behling, 1984)
- "it is the process of giving meaning, direction and increasing willingness to joint efforts to achieve a goal." (Jacobs and Jaques, 1990).

Yukl, who has important studies in the field of leadership, defined the Multidimensional Leadership approach as follows; "The Multidimensional Leadership Approach is a contingency theory based on the leader's determination of the appropriate leadership style according to the different developmental levels of the followers" (Yukl, 2010).

- Multidimensional Leadership Theory is based on the interaction of three basic concepts. These; The amount of directive given by the leader (task behavior exhibited by the leader),
- The amount of emotional support provided by the leader (relationship behavior exhibited by the leader),
- It is the level of development of the follower for a specific task (Hersey and Blanchard, 1988).

When the relevant literature was searched, no study was found that examined the relationship between twodimensional self-esteem (self-liking and self-competence) and multi-dimensional leadership orientations (political leadership, human resources leadership, charismatic leadership, and structural leadership) in the context of the students of the Faculty of Sport Sciences. It is thought that the results to be reached in this direction will contribute to the relevant literature. In the light of all this literature, the purpose of the research is to examine the self-esteem and leadership characteristics of the students of the Faculty of Sport Sciences in terms of different demographic variables and to determine the relationship between self-esteem and leadership levels.

#### 2. Method

#### 2.1. Research Model

Survey studies generally aim to describe the current situation related to the subject of the research by photographing (Buyukozturk et al., 2020). In addition, survey researchers are generally more interested in how the characteristics and opinions are distributed among the participants in the sample, rather than why they originate (Fraenkel and Wallen, 2006). In this context, the relational survey model, which is consistent with the main purpose, was used in this quantitative study.

### 2.2. Population and Sample

The universe of the research consists of 1383 (427 females and 956 males) students studying at the Faculty of Sports Sciences of Bartin University in the Fall Term of the 2021-2022 Academic Year. In this framework, a total of 323 students, 125 females and 198 males, constitute the sample of the research. Convenience sampling method, which is one of the non-probabilistic sampling approaches, was used in the creation of the sample. In this context, it is understood that the acceptable sample size for the research population has been reached (see Sekaran and Bougie, 2016).

#### 2.3. Data Collection Tools

The questionnaire form, which was prepared in accordance with the aims of the research, was applied to the participants on the internet between 04-19 October 2021 on a voluntary basis. During the implementation of the data collection tools, necessary explanations were given to the participants and it was ensured that they answered the questionnaire correctly. This form consists of three parts. The first part includes the "Personal Information Form," the second part includes the "Two-Dimensional Self-Esteem: Self-Liking/Self-Competence Scale" and the third part includes the "Multidimensional Leadership Orientations Scale."

#### 2.3.1. Personal Information Form

In the Personal Information Form, there are statements about obtaining the participants' gender, age, department, grade, place of residence, actively doing sports status, monthly average personal income level and monthly average family income level (including personal income).

#### 2.3.2. Two-Dimensional Self-Esteem: Self-Liking/Self-Competence Scale

The "Two-Dimensional Self-Esteem: Self-Liking/Self-Competence Scale" developed by Tafarodi and Swann (2001) to measure the self-esteem levels of the participants was adapted into Turkish by Dogan (2011). Data on the adaptation process of the scale were obtained from a total of 604 university students. The scale consists of 16 items and is in five-point Likert type. In addition, this scale; consists of two sub-dimensions (Self-Liking and Self-Competence). Psychometric properties of the scale in the adaptation study; item analysis, internal consistency (Cronbach's Alpha), test-retest, confirmatory factor analysis and criterion-related validity methods. As a result, it has been determined that the scale is a valid and reliable measurement tool (Dogan, 2011).

#### 2.3.3. Multidimensional Leadership Orientations Scale

The "Multidimensional Leadership Orientations Scale" was developed by Dursun, Gunay, and Yenel (2019) in order to determine the leadership orientations of the participants. Data on the development process of the scale were obtained from a total of 503 university students. The scale consists of 19 items and is in a five-point Likert type. In addition, this scale; consists of four sub-dimensions (Political Leadership, Human Resource Leadership, Charismatic Leadership and Structural Leadership). During the development of the scale, they were applied that exploratory and confirmatory factor analyzes and it was calculated that the internal consistency coefficient (Cronbach's Alpha). As a result, it has been determined that the scale is a valid and reliable measurement tool (Dursun, Gunay, & Yenel, 2019).

### 2.4. Analysis of Data

IBM SPSS version 23.0 was used in the analysis of the data. First of all, descriptive statistics were calculated by considering the data type of the raw data in the questionnaire form obtained and transferred to the program. Then, t-Test and One Way ANOVA were used for difference tests, Pearson's Correlation and Spearman's Rank-Order Correlation analyzes were used for correlation tests in statistical evaluations according to whether the data obtained showed normal distribution or not. In this context, Hochberg's GT2 post-hoc test was applied for One-Way ANOVA, considering the homogeneity assumption and the distribution of the participants between groups. In calculating the reliability of the scales, Cronbach's Alpha coefficient was taken into account within the framework of internal consistency. In addition, the level of significance was determined as 0.05 in statistical evaluations.

# 3. Results

In this part of the research, the findings obtained as a result of the analysis of the relevant data are presented and interpreted in the form of tables.

Table 1: Frequency and Percentages Regarding Variables

Variable	Group	f	%
Gender	Female	125	38.7
Gender	Male	198	61.3
	Coaching Education	65	20.1
Don out-mont	Physical Education And Sports Teaching	57	17.6
Department	Recreation	90	27.9
	Sports Management	111	34.4
Cuada	1st Grade	88	27.2
Grade	2nd Grade	109	33.7

Asian Institute of Research	Education Quarterly Reviews	Vol.4, No.4, 2021		
	3rd Grade	65	20.1	
	4th Grade	61	18.9	
	Village + Town + Community	51	15.8	
Place of Residence	County Seat	86	26.6	
	City Center	186	57.6	
Activaly Daing Chauts Status	Yes	177	54.8	
Actively Doing Sports Status	No	146	45.2	
	Total	323	100,0	

When Table 1 is examined, it is seen that the number of male regarding the participants is approximately 1,6 times the number of female and the department with the highest number of participants is sports management. In addition, it is understood that the second grade has the highest number of participants and the fourth grade has the lowest number of participants. In addition, it is seen that the majority of the participants reside in the city center and actively engage in sports.

Table 2: Descriptive Statistics of Age, Average Monthly Personal Income Level and Average Monthly Family
Income Level Variables

Variable	n	Mean	Median	Std. Deviation	Minimu m	Maximu m	Skewne ss	Kurtosis
Age	32 2	20.643	20.000	1.9749	17.0	33.0	2.056	8.034
Average Monthly Personal Income Level	31 0	876.532	650.000	1159.7063	.0	8000.0	2.963	11.732
Average Monthly Family Income Level (Including Personal Income)	30 0	4501.12 7	3500.00 0	3410.2430	450.0	30000.0	3.478	17.768

According to Table 2, the mean age variable of the participants was 20,643 and the standard deviation was 1,9749; the mean of the monthly average personal income level variable is 876,532 Turkish Liras and its standard deviation is 1159,7063; it is seen that the average monthly family income level (including personal income) variable is 4501.127 Turkish Liras and its standard deviation is 3410,2430. In addition, when the skewness and kurtosis values of the table were examined, it was concluded that these variables did not exhibit normal distribution.

Table 3: Reliability Analysis Results of Scales

Subscales	Cronbach's Alpha	Number of Items
Self-Liking	.794	8
Self-Competence	.764	8
Political Leadership	.817	5
<b>Human Resources Leadership</b>	.811	5
Charismatic Leadership	.816	5
Structural Leadership	.799	4

According to Table 3, in the context of internal consistency coefficients (Cronbach's Alpha) calculated within the scope of the research, subscales of self-liking ( $\alpha$ =0.794) and self-competence ( $\alpha$ =0.764) were found to be reliable within the framework of the two-dimensional self-esteem scale. In addition, it has been determined that the subscales of political leadership ( $\alpha$ =0.817), human resources leadership ( $\alpha$ =0.811), charismatic leadership ( $\alpha$ =0.816) and structural leadership ( $\alpha$ =0.799) are reliable within the framework of multidimensional leadership orientations scale.

Table 4: Descriptive Statistics of the Scales

Subscales	n	Mean	Median	Std. Deviation	Minimum	Maximum	Skewness	Kurtosis
Self-Liking	323	3.9923	4.1250	.70342	1.75	5.00	497	474
Self-Competence	323	3.5534	3.5000	.64483	1.38	5.00	.088	023
Political Leadership	323	3.9443	4.0000	.74741	1.00	5.00	499	.059
Human Resources Leadership	323	4.3907	4.6000	.61375	2.20	5.00	-1.077	.499
Charismatic Leadership	323	3.9901	4.0000	.71828	2.00	5.00	269	786
Structural Leadership	323	4.2082	4.2500	.69924	1.75	5.00	590	353

When Table 4 is examined, within the framework of the subscales of the two-dimensional self-esteem scale, the mean score of self-liking is 3,9923, the standard deviation is 0,70342, and the mean score of self-competence is 3,5534, and the standard deviation is 0,64483. In addition, within the framework of the multidimensional leadership orientations scale subscales, the mean score of political leadership is 3,9443 and its standard deviation is 0,74741, the mean score of human resources leadership is 4,3907 and its standard deviation is 0,61375, the mean score of charismatic leadership is 3,9901 and its standard deviation is 0,71828, and the mean score of structural leadership is 4,2082 and its standard deviation is 0,69924. was found. In this context, participants have high levels of self-liking, self-competence, political leadership and charismatic leadership; It can be said that the levels of human resources leadership and structural leadership are quite high. In addition, it was accepted that these variables exhibited normal distribution in terms of skewness and kurtosis values (see George and Mallery, 2010; Tabachnick and Fidell, 2013).

Table 5: Age, Personal Income Level and Family Income Level Variables and Spearman Rank-Order Correlation Analysis Results Between Scales

Variables		Self- Liking	Self- Compete nce	Political Leadershi p	Human Resources Leadership	Charisma tic Leadershi p	Structura l Leadershi p
	r	.064	.074	.132*	001	.147*	.098
Age	p	.249	.183	.018	.990	.008	.079
	n	322	322	322	322	322	322
Avanaga Manthly Dansanal	r	.039	.078	.062	.039	.055	.057
Average Monthly Personal Income Level	p	.494	.169	.276	.496	.332	.315
income Level	n	310	310	310	310	310	310
Average Monthly Family	r	.135*	.118*	.000	025	.016	.006
Income Level (Including	p	.020	.041	.996	.671	.784	.915
Personal Income)	n	300	300	300	300	300	300

<sup>\*</sup>p<0.05

According to Table 5, it was determined that there was a positive low level significant correlation between the age variable and the mean score of the political leadership (r=0.132) and charismatic leadership (r=0.147) subscales (p<0.05). In addition, it was found that there was a positive low level correlation between the mean scores of the subscales of self-liking (r=0.135) and self-competence (r=0.118) and the monthly average family income (including personal income) (p<0.05). However, no statistically significant correlation was found for other conditions related to the variables (p>0.05).

Table 6: t-Test Results According to Gender Variable

Subscales	Gender	n	Mean	Std. Deviation	df	t	p
Self-Liking	Female	125	3.9780	.74749	321	289	.773
Sen-Liking	Male	198	4.0013	.67591	321	209	.//3
Self-Competence	Female	125	3.5860	.69296	321	.721	.471
	Male	198	3.5328	.61343	321	./21	.4/1
Dolitical Landaushin	Female	125	4.0256	.70527	321	1.557	.120
Political Leadership	Male	198	3.8929	.77016	321		.120
<b>Human Resources</b>	Female	125	4.4624	.59537	321	1.673	.095
Leadership	Male	198	4.3455	.62230	321	1.0/3	.093
Charismatia I and archin	Female	125	3.9808	.71861	321	184	184
Charismatic Leadership	Male	198	3.9960	.71983	321	104	104
Structural Leadership	Female	125	4.1860	.72325	321	453	.651
	Male	198	4.2222	.68513	321	433	.031

When Table 6 is examined, it is seen that there is no statistically significant difference between the mean scores of the scales in the context of the gender variable (p>0.05).

Table 7: ANOVA Results According to Department Variable

Subscales	Group	Mean	Std. Deviation	df	F	p	Significant Difference
	Coaching Education (1)	4.0000	.70918				
Self-Liking	Physical Education And Sports Teaching (2)	3.8947	.74694	322	1.425	.235	
	Recreation (3)	3.9236	.70404	-			
	Sports Management (4)	4.0935	.67198	-			
	Coaching Education (1)	3.5538	.65475				
Self-Competence	Physical Education And Sports Teaching (2)	3.4539	.60117	322	1.745	.158	
	Recreation (3)	3.4875	.64615	-			
	Sports Management (4)	3.6577	.65295	-			
	Coaching Education (1)	3.9200	.78086				
Political Leadership	Physical Education And Sports Teaching (2)	3.9474	.74405	322	1.546	.203	
	Recreation (3)	3.8267	.75800	_			
	Sports Management (4)	4.0523	.71438	-			
	Coaching Education (1)	4.4277	.57866				
Human Resources Leadership	Physical Education And Sports Teaching (2)	4.4351	.59895	322	2.296	.078	
	Recreation (3)	4.2489	.67860	<u> </u>			

	Sports Management (4)	4.4613	.57385				
Charismatic Leadership	Coaching Education (1)	3.9446	.66943				4>3
	Physical Education And Sports Teaching (2)	3.9404	.78737	322	4.210*	.006	
	Recreation (3)	3.8289	.71677	_			
	Sports Management (4)	4.1730	.67876	_			
	Coaching Education (1)	4.2846	.60576				
Structural Leadership	Physical Education And Sports Teaching (2)	4.1228	.66333	322	5.018*	.002	4>3
	Recreation (3)	4.0111 .79668		_			
	Sports Management (4)	4.3671	.64475	_			

<sup>\*</sup>p<0.05

According to Table 7, statistically significant differences were found between the charismatic leadership mean scores ( $F_{(3-319)}$ =4.210; p<0.05) and structural leadership mean scores ( $F_{(3-319)}$ =5.018; p<0.05) of the participants in the context of the department variable. Both of these significant differences were between the recreation and sports management departments and were found to be in favor of the sports management department. However, no statistically significant difference was found for other conditions related to the department variable (p>0.05).

Table 8: ANOVA Results According to Grade Variable

Subscales	Group	Mean	Std. Deviation	df	F	p	Significant Difference
	1st Grade	3.9915	.71939				
Colf I :l.ing	2nd Grade	3.9427	.68582	322	.509	.676	
Self-Liking	3rd Grade	3.9923	.72277	322	.309	.070	
	4th Grade	4.0820	.69891				
	1st Grade	3.5057	.64963				
Self-Competence	2nd Grade	3.5665	.58743	322	.264	.851	
Sen-Competence	3rd Grade	3.5558	.73222	322	.204	.631	
	4th Grade	3.5963	.64887				
	1st Grade	3.8841	.71033				_
Dolitical Landaughin	2nd Grade	3.9229	.79017	322	.508	.677	
Political Leadership	3rd Grade	4.0185	.73885	322	.508	.077	
	4th Grade	3.9902	.73885				
	1st Grade	4.3864	.65656	-		.892	
Human Resources	2nd Grade	4.3743	.63134	322	.206		
Leadership	3rd Grade	4.4431	.58255	322	.200	.092	
	4th Grade	4.3705	.55957				
	1st Grade	3.8659	.77413	-			
Charismatia I aadarshin	2nd Grade	4.0092	.74206	322	1.356	.256	
Charismatic Leadership	3rd Grade	4.0369	.60611	322	1.550	.230	
	4th Grade	4.0852	.69422				
	1st Grade	4.0966	.70856				
Structural Leadership	2nd Grade	4.2018	.72287	322	1.630	.182	
	3rd Grade	4.3462	.69834	322	1.030	.102	
	4th Grade	4.2336	.62894				

When Table 8 is examined, it is seen that there is no statistically significant difference between the mean scores of the scales in the context of the grade variable (p>0.05).

Table 9: ANOVA Results According to the Place of Residence Variable

Subscales	Group	Mean	Std. Deviatio n	df	F	p	Significa nt Differen ce
Self-Liking	Village + Town + Community	3.9510	.66053	- 322	1.424	.242	
	County Seat	3.8983	.69703	- 322	1.424	.242	
	City Center	4.0470	.71587	-			
Self-Competence	Village + Town + Community	3.4902	.59731	- 322	.335	.716	
	County Seat	3.5480	.60821	- 322	.333	./10	
	City Center	3.5733	.67516	_			
Political Leadership	Village + Town + Community	3.9137	.69886			.521	
	County Seat	4.0233	.74544	- 322	.653		
	City Center	3.9161	.76226				
Human Resources	Village + Town + Community	4.5490	.46621	- 322	2.029	.133	
Leadership	County Seat	4.3581	.66589	- 322	2.029	.133	
	City Center	4.3624	.62045	_			
Charismatic	Village + Town + Community	3.9020	.71707	222	461	(21	
Leadership	County Seat	4.0140	.72650	- 322	.461	.631	
-	City Center	4.0032	.71689	_			
Structural	Village + Town + Community	4.2108	.65836	222	1.4.4	966	
Leadership	County Seat	4.2413	.73609	- 322	.144	.866	
	City Center	4.1922	.69580	=			

When Table 9 is examined, it is seen that there is no statistically significant difference between the mean scores of the scales in the context of the place of residence variable (p>0.05).

Table 10: t-Test Results According to Actively Doing Sports Variable

Subscales	Actively Doing Sports Status	n	Mean	Std. Deviation	df	t	p
Colf I ilving	Yes	177	4.0692	.69837	321	2.177*	.030
Self-Liking	No	146	3.8990	.70057	321	2.1//	.030
Self-Competence	Yes	177	3.6744	.65715	321	3.790*	.000
	No	146	3.4067	.59971	321	3.790	.000
Dell'4' cel I ce decode	Yes	177	4.0531	.71645	321	2.915*	.004
Political Leadership	No	146	3.8123	.76518	321	2.913	.004
<b>Human Resources</b>	Yes	177	4.4169	.63025	321	.846	.398
Leadership	No	146	4.3589	.59372	321	.840	.398
Charismatic I cadarahin	Yes	177	4.0734	.72003	321	2.312*	.021
Charismatic Leadership	No	146	3.8890	.70546	321	2.312**	.021
CttlIll	Yes	177	4.2853	.68865	221	2.195*	020
Structural Leadership	No	146	4.1147	.70290	321	2.193**	.029

<sup>\*</sup>p<0.05

When Table 10 is examined, it has been observed that there are statistically significant differences between the mean scores of participants' self-liking  $(t_{(321)}=2.177)$ , self-competence  $(t_{(321)}=3.790)$ , political leadership  $(t_{(321)}=2.915)$ , charismatic leadership  $(t_{(321)}=2.312)$  and structural leadership  $(t_{(321)}=2.195)$  in the context of actively doing sports (p<0.05). It has been determined that all of these significant differences are in favor of those who do sports. However, no statistically significant difference was found between the mean scores of the human resources leadership sub-dimension (p>0.05).

Table 11: Results of Pearson Correlation Analysis Between Self-Esteem and Leadership

Variables		Political	<b>Human Resources</b>	Charismatic	Structural
		Leadership	Leadership	Leadership	Leadership
Self-Liking	r	.338*	.356*	.444*	.470*
	p	.000	.000	.000	.000
	n	323	323	323	323
Self-Competence	r	.424*	.241*	.538*	.426*
	p	.000	.000	.000	.000
	n	323	323	323	323

<sup>\*</sup>p<0.05

According to Table 11, it was determined that there were positive and moderately statistically significant correlations between the participants' mean scores of self-liking and political leadership (r=0.338), human resources leadership (r=0.356), charismatic leadership (r=0.444) and structural leadership (r=0.470) (p<0.05). In addition, it was found that there were positive and moderately statistically significant correlations between the self-competence mean scores of the participants and the mean scores of political leadership (r=0.424), charismatic leadership (r=0.538) and structural leadership (r=0.426) (p<0.05). On the other hand, it was understood that there was a statistically significant positive and low-level correlation between the participants' self-competence mean scores and their human resources leadership mean scores (r=0.241; p<0.05).

#### 4. Discussion and Conclusion

In this section, comments/discussions regarding the findings related to the self-esteem and leadership levels of the students of the Faculty of Sport Sciences are given.

First of all, it was determined that there was a positive and low-level significant correlation between the age variable and the mean scores of the political leadership and charismatic leadership subscales. In this context, it can be said that as the age of the participants increases, their political and charismatic leadership levels also increase. Moreover, this situation can be associated with the experiences of individuals. Some studies have shown that age, experience, and maturity have an impact on preferred leader behaviors. In a study conducted by Chelladurai (1984); the subscales of preferred leadership behavior in basketball players aged 12-15 and 17-29 were compared. In the study, it was concluded that those in the younger age group preferred social support and democratic behavior more than the older players, while they tended to authoritarian behavior less. On the other hand, Car (2013) did not find a significant difference between the leadership orientation of the students taking sports education and the age variable.

In addition, it was found that there were positive and low-level significant correlations between the mean scores of the subscales of self-liking and self-competence and the monthly average family income (including personal income). In line with our findings, it can be stated that as the income increases, the self-liking and self-competence levels of the participants increase. In a study that differs from our research finding, Yanlic (2011) observed that the self-esteem of the participants did not change according to their monthly income.

On the other hand, there was no statistically significant difference between the mean scores of the scales in the context of the gender variable. In Ustalar's (2019) study examining the self-esteem and shyness levels of secondary school students who do and do not do sports, it was determined that there was no statistically significant difference in the self-esteem scores of the athletes according to gender. In the research of Korkmaz (2017) determined that

the gender variable did not play a decisive role on leadership orientation and organizational commitment levels. All these research results are similar to our research.

In another finding, it was found that there were statistically significant differences between the participants' charismatic leadership mean scores and structural leadership mean scores in the context of the department variable. Both of these significant differences were between the recreation and sports management departments and were found to be in favor of the sports management department. Within the scope of this finding, it can be said that the charismatic leadership and structural leadership levels of the students of the sports management department are higher than the students of the recreation department. This situation can be explained by the courses and leadership status of the students of the sports management department during the education process. Ozmutlu (2008) revealed that the leadership levels of Faculty of Sport Sciences students differed significantly according to the department variable. Aydin (2016) examined the leadership characteristics according to the department variable and found a significant difference. These findings in the literature are in line with our research findings.

It was observed that there was no statistically significant difference between the mean scores of the scales in the context of the grade variable. Karatas (2012) examined the empathic skills and self-esteem levels of Education Faculty students. As a result of the research, it was concluded that self-esteem did not show a significant difference in terms of grade variable.

In a similar finding, it was observed that there was no statistically significant difference between the mean scores of the scales in the context of the place of residence variable. Akcagoz (2017) examined the self-concept and depression status of working women. As a result of the research, it was concluded that the longest living unit variable did not show a statistically significant difference on self-concept. Avsaroglu and Ure (2007) found in their study that there was no statistically significant difference in terms of the variable of self-esteem, the longest living unit. All these findings support our research finding.

It was observed that there were statistically significant differences between the mean scores of participants' self-liking, self-competence, political leadership, charismatic leadership and structural leadership in the context of actively doing sports. It has been determined that all of these significant differences are in favor of those who do sports. This can be explained by the fact that individuals who do sports have high self-confidence and are strong both mentally and physically. In the study of Erman (2017), examining the self-esteem and social appearance anxiety levels of university students who do and do not do sports, it was seen that individuals who do sports under license have higher self-esteem than those who do not. In a study conducted on German youth, it is emphasized that encouraging young people to engage in physical activity and the decrease in body weight will positively affect the body esteem and body image of the youth, and will ensure that they are respected among their peers (Kirkcaldy et al., 2002). There are studies in the literature reporting that there is a directly proportional correlation between participating in sports activities and self-esteem (Karadag et al., 2008; Cam et al., 2000; Garry and Morrissey, 2000).

Finally, it was determined that there were positive and moderately significant correlations between the participants' mean scores of self-liking and political leadership, human resources leadership, charismatic leadership and structural leadership. In addition, it was found that there were positive and moderately statistically significant correlations between the self-competence mean scores of the participants and the mean scores of political leadership, charismatic leadership and structural leadership. In addition, it was understood that there was a statistically significant positive and low-level correlation between the participants' self-competence mean scores and their human resources leadership mean scores. When the findings are evaluated from a holistic perspective, it can be said that as the self-esteem of the participants increases, their leadership orientation also increases. In the study conducted by Li, Arvey, and Song (2011), it was seen that the self-esteem of individuals has a positive and significant effect on their leadership development and leadership styles. In the study conducted by Moran (2015), it was found that students' self-esteem levels had a significant effect on their leadership behaviors. In their study, Akdeniz and Saytekin (2020) determined that there is a positive and high level correlation between the inner self-esteem of sports science students and their leadership orientation. In the study conducted by Gunel (2021), on the students of the sports management department, it was determined that self-esteem has a positive and significant

effect on leadership orientations. These studies are consistent with the findings of our research. Individuals are motivated to maintain and develop their self-esteem (Shamir, 1991), which is based on a sense of competence and power/achievement (Gecas, 1982). In this context, the results are considered likely, since self-esteem functions as a motivation factor for leadership (Judge et al., 2002, Shamir & Howell, 1999).

As a result, it can be said that increasing the self-esteem of the participants is an important concept in the context of leadership orientations. Therefore, it is possible to increase the leadership orientation of the students of the faculty of sports sciences by directing them to activities that will increase their self-esteem. In this context, new information has been obtained that will contribute to the literature with the research findings. However, the results of the analysis include limited number of participant data considering the research group. For this reason, similar studies can be conducted with a large data set to cover all age groups. In addition, research results can be diversified by conducting qualitative, mixed and/or experimental studies on a research group with similar characteristics. In this context, different results can be reached that will contribute to the literature.

#### References

Asian Institute of Research

- Akcagoz, H. (2017). Investigation of Self-Concepts and Depression Status of Working Women. The Difference Between Self-Concept and Ideal Self-Concept and Determination of Depression Status in Terms of Variables, Master Thesis, Üsküdar University, Institute of Social Sciences, Istanbul.
- Akdeniz, H., & Saytekin, G. N. (2020). Examination of leadership orientations and self-confidence behaviors of faculty of sport sciences students (Kocaeli University Sample). International Journal of Curriculum and Instruction, 12, 233-250.
- Avsaroglu, S., & Ure, O. (2007). Investigation of self-esteem, decision-making and stress coping styles of university students in decision making in terms of self-esteem and some variables. *Selcuk University Journal of Social Sciences Institute*, 18, 85-100.
- Aydin, R. (2016). Comparison of Leadership Characteristics of Students Who are Engaged in Individual and Team Sports Studying at Physical Education and Sports Colleges. Master's Thesis, Bartın University, Institute of Educational Sciences, Bartın.
- Baumeister, R.F., Campbell, J.D., Krueger, J.I., & Vohs, K.D. (2003). Does high self-esteem cause better performance, interpersonal success, happiness, or healthier lifestyles? *Psychological Science in the Public Interest*, 4(1), 1–44.
- Bowker, A. (2006). The relationship between sports participation and self-esteem during early adolescence. *Canadian Journal of Behavioural Science*, 38(3), 214–229.
- Buyukozturk, S., Cakmak, E. K., Akgun, O. E., Karadeniz, S., & Demirel, F. (2020). Eğitimde Bilimsel Araştırma Yöntemleri (29. Basım). Ankara: Pegem Akademi.
- Cam, O, Khorshid, L., & Ozsoy, S.A. (2000). Investigation of self-esteem levels in a nursing school. *Journal of Research in Nursing*, 1(8), 33-40.
- Car, B. (2013). Determination of Leadership Characteristics of University Students Receiving Sports Education. Master Thesis Gazi University Institute of Educational Sciences, Ankara.
- Chelladurai, P. (1984). Discrepancy between preferences and perceptions of leadership behavior and satisfction of athlletes in varying sports. *Journal of Sport Psychology*, 6, 27-41.
- Collins, N.M., Cromartie, F., Butler, S., & Bae, J. (2018). Effects of early sport participation on self-esteem and happiness. *The Sport Journal*, 20, 1-20.
- Coopersmith, S. (1967). *The antecedents of self-esteem*,(ss. 235-258) San Francisco: Freeman Press. Accessed from https://archive.org on 04.03.2020.
- Dogan, T. (2015). Two-Dimensional Self-Esteem: Adaptation of the Self-Liking/Self-Competence Scale into Turkish: A Validity and Reliability Study. Education and Science, 36(162), 126-137.
- Dursun, M., Gunay, M., & Yenel, I. F. (2019). Multidimensional Leadership Orientations Scale (MLOS): Validity and Reliability Study. International Journal of Management Academy, 2(2), 333-347.
- Erman, S. (2017). Investigation of Self-Esteem and Social Appearance Anxiety Levels of University Students Who Play and Don't Do Sports. Düzce University Institute of Health Sciences, Department of Physical Education and Sports, Master's Thesis, Düzce.
- Fraenkel, J. R., & Wallen, N. E. (2006). How to design and evaluate research in education (6th ed.). New York: McGraw-Hill International Edition.
- Garry, J. P., & Morrissey, S. L. (2000) .Team sports participation and risk-taking behaviours among a biracial middle school population. *Clin J Sport Med*, 10(3), 185-190.
- Gecas, V. (1982). The self-concept. Annual Review of Sociology, 8, 1-33.

- Gelbal, S., Duyan, V., & Sevin, C. (2010). Investigation of the Relationship between High School Students' Socio-Demographic Characteristics and Social Support Status and Self-Esteem Levels. *Journal of Social Work with Society*, 21(2),7-18.
- George, D., & Mallery, P. (2010). In GEN (Ed.), SPSS for Windows step by step. A simple study guide and reference. Boston, MA: Pearson Education, Inc, 10.
- Gunel, I. (2021). The Effect of Self-Esteem on Leadership Orientation: A Study on Students of Sports Management Department. Asian Journal of Education and Training, 7(1), 91-95.
- Hemphill, J., & Coons, A. (1957). Development of the Leader Behaviour Description Questionnaire, ed. R.M.Stogill- A.E. Coons, Leader Behaviour: Its Description and Measurement, Colombus: Ohio State University.
- Hersey, P., & Blanchard, K. (1988). Management of Organizational Behavior: Utilizing Human Resources. Fifth Edition, Englewood Cliffs, New Jersey: Prentice Hall, Sf. 170-183.
- Jacobs, T. O., & Jaques, E. (1990). Military executive leadership. In K. E. Clark & M. B. Clark (Eds.), *Measures of leadership* (pp. 281–295). Leadership Library of America.
- Judge, T. A., Ilies, R., Bono, J. E., & Gerhardt, M. W. (2002). Personality and leadership: A qualitative and quantitative review. Journal of Applied Psychology, 87, 765–780.
- Kagitcibasi, C., & Cemalcilar, Z. (2016). Human and People from Past to Present Introduction to Social Psychology. (16th Edition). Istanbul: Evrim Publications.
- Karadag, G., Guner, I. Cuhadar, D., & Ucan, O. (2008). Self-esteem of Gaziantep University Health School Nursing Students. *Firat Journal of Health Services*, 3(7), 29-42.
- Karatas, Z. (2012). Investigation of empathic skills and self-esteem levels of education faculty students. *Mehmet Akif Ersoy University Journal of the Faculty of Education*, 12(23), 97-114.
- Katz, D., & Kahn, R. L. (1978). The social psychology of organizations. New York: Wiley.
- Kets de Vries M. F. (2001). Leadership in Organizations. International Encyclopedia of Social and Behavioral Science. INSEAD, France.
- Kirkcaldy, B. D., Shephard, R. J., & Siefen, R. G. (2002). The relationship between physical activity and self-image and problem behaviour among adolescents. *Soc Psychiatry Psychiatr Epidemiol*, 37(11), 544-550.
- Koknel, O. (1982). Personality from Anxiety to Happiness. Istanbul: Altın Kitaplar Publications.
- Korkmaz, O. (2017). Authentic leadership and organizational trust. *The Journal of Academic Social Science Studies*, 58, 437-454.
- Li, W. -D., Arvey, R. D., & Song, Z. (2011). The influence of general mental ability, self-esteem and family socioeconomic status on leadership role occupancy and leader advancement: The moderating role of gender. The Leadership Quarterly, 22(3), 520-534.
- Moran, A. J. (2015). An examination of self-esteem's impact on the leadership behaviors of female undergraduate student leaders. Master Theses.
- Ozmutlu, I. (2008). Comparison of Leadership and Creativity Characteristics of Students Studying in Physical Education and Sports Colleges (Gazi University Example), Master Thesis Gazi University Institute of Health Sciences, Ankara.
- Ozoglu, S. (2019). Self concept in counseling. Ankara University Journal of Faculty of Educational Sciences (JFES), 8(1), 93-111.
- Rauch, C. F., & Behling, O. (1984). Functionalism: Basis for an alternate approach to the study of leadership. In J. G. Hunt, D. M. Hosking, C. A. Schriesheim, & R. Stewart (Eds.), Leaders and managers: International perspectives on managerial behavior and leadership (pp. 45-62). New York: Pergamon Press.
- Roberts, W. (1988). Leadership Secrets of Attila The Hun. Warner Books, New York.
- Rosenberg, M. (1965). *Society and Adolescent Self-Image*. Princeton University Pres, New Jersey.
- Sekaran, U., & Bougie, R. (2016) Research Methods for Business: A Skill-Building Approach (7th Edition). West Sussex: John Wiley & Sons Ltd.
- Shamir, B. (1991). Meaning, Self and Motivation in Organizations. Organization Studies, 12(3), 405-424.
- Shamir, B., & Howell, J. M. (2018). Organizational and Contextual Influences on the Emergence and Effectiveness of Charismatic Leadership. Katz, I., Eilam-Shamir, G., Kark, R. and Berson, Y. (Ed.) Leadership Now: Reflections on the Legacy of Boas Shamir (Monographs in Leadership and Management, Vol. 9), Emerald Publishing Limited, Bingley, pp. 255-281.
- Slutzky, C. B., & Simpkins, S. D. (2009). The link between children's sport participation and self-esteem: Exploring the mediating role of sport self-concept. Psychology of Sport and Exercise, 10(3), 381-389.
- Smith, R.E., Smoll, F.L., & Cumming, S.P. (2007). Effects of a motivational climate intervention for coaches on changes in young athletes' achievement goal orientations. *Journal of Clinical Sport Psychology*, *I*(1), 23–46.
- Tabachnick, B.G., & Fidell, L.S. (2013). Using multivariate statistics (6th ed.). Boston: Allyn and Bacon.
- Tafarodi, R. W., & Swann, W. B. (2001). Two-dimensional self-esteem: Theory and measurement. *Personality and Individual Differences*, 31(5), 653-673.

- Tufan, B. (1990). The concept of self-esteem and the development of self-esteem throughout life. *Journal of Hacettepe University School of Social Services*, 8(1-2-3).
- Ustalar, A. (2019). Investigation of Self-Esteem and Shyness Levels of Secondary School Students Who Do and Do Not Sports. Kütahya Dumlupınar University, Institute of Social Sciences, Department of Physical Education and Sports. Master Thesis. Kütahya.
- Yanlic, N. (2011). Self-Esteem of Disabled Athletes Playing Sitting Volleyball. Unpublished Master's Thesis, Fırat University, Institute of Health Sciences.
- Yorukoglu, A. (1985). Youth Mental Health and Mental Problems. Ankara: İş bank Cultural Publications.
- Yukl, G. A. (2010). Leadership in Organizations. Seventh Edition, Englewood Cliffs, New Jersey: Prentice Hall.